

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the quarterly period ended July 4, 2026

Or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the transition period from _____ to _____
Commission file number: 0-27598

IRIDEX CORPORATION

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

1212 Terra Bella Avenue
Mountain View, California
(Address of principal executive offices)

77-0210467
(I.R.S. Employer
Identification Number)

94043-1824
(Zip Code)

Registrant's telephone number, including area code: (650) 940-4700

Securities registered pursuant to Section 12(b) of the Act:

Title of Class	Trading Symbol	Name of Exchange on Which Registered
Common Stock, par value \$0.01 per share	IRIX	Nasdaq Capital Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☐	Accelerated filer	☐
Non-accelerated filer	☒	Smaller reporting company	☒
Emerging growth company	☐		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares of common stock, \$0.01 par value, issued and outstanding as of August 13, 2026 was 17,564,912.

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NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which statements involve substantial risks and uncertainties. Forward-looking statements generally relate to future events or our future financial or operating performance. In some cases, you can identify forward-looking statements because they contain words such as “may,” “will,” “should,” “expects,” “plans,” “anticipates,” “could,” “intends,” “target,” “projects,” “contemplates,” “believes,” “estimates,” “predicts,” “potential,” or “continue” or the negative of these words or other similar terms or expressions that concern our expectations, strategy, plans, or intentions. Forward-looking statements contained in this Quarterly Report on Form 10-Q include, but are not limited to, statements about:

- our future financial performance, including our expectations regarding our revenue, cost of revenue, gross profit or gross margin, operating expenses (including changes in sales and marketing, research and development and general and administrative expenses), and our ability to achieve and maintain future profitability;
- macroeconomic conditions, including the impact of global pandemics, outbreaks or other public health emergencies, global and geopolitical uncertainty and conflicts, global supply chain interruptions, government shutdowns, the imposition of various sanctions, trade restrictions and tariffs, inflation concerns, unexpected changes in tax law or policy, and changing interest rates on our business and results of operations;
- customer acceptance and purchase of our existing products and new products;
- our ability to maintain and expand our customer base;
- competition from other products;
- the impact of foreign currency exchange rate and interest rate fluctuations on our results and sales;
- the pace of change and innovation in the markets in which we participate and the competitive nature of those markets;
- our business strategy and our plan to build our business;
- our ability to effectively manage our growth;
- our costs of manufacturing and reliance on third party manufacturers;
- the success of our strategic partnership with Topcon Corporation;
- our ability to forecast and meet product demand;
- our ability to discover defects in our products and systems;
- our international sales strategy;
- our operating results and cash flows;
- our beliefs and objectives for future operations;
- our relationships with third parties;
- our ability to maintain, protect, and enhance our intellectual property rights;
- our ability to maintain, protect, and enhance our information technology systems and data;
- our ability to maintain our facilities in good working order;
- our ability to recover the carrying value of goodwill;
- the impact of expensing stock options and other equity awards;
- our ability to successfully defend litigation brought against us;
- our ability to indemnify our directors and officers;
- our ability to repay indebtedness and have indebtedness forgiven;
- our ability to successfully expand in our existing markets and into new markets;
- our ability to comply with laws, policies, and regulations that currently apply or become applicable to our business both in the United States and internationally;
- our ability to attract and retain qualified employees and key personnel, and source suppliers;
- our ability to remain in compliance with The Nasdaq Stock Market LLC’s (“Nasdaq”) continued listing requirements;
- our ability to raise additional capital;
- our ability to issue additional shares of preferred stock;

- the future trading prices of our common stock; and
- our ability to pay dividends in the future.

In addition, statements that “we believe” and similar statements reflect our beliefs and opinions on the relevant subject. These statements are based upon information available to us as of the date of this Quarterly Report on Form 10-Q, and while we believe such information forms a reasonable basis for such statements, such information may be limited or incomplete, and our statements should not be read to indicate that we have conducted an exhaustive inquiry into, or review of, all potentially available relevant information. These statements are inherently uncertain and investors are cautioned not to unduly rely upon these statements.

You should not rely upon forward-looking statements as predictions of future events. We have based the forward-looking statements contained in this Quarterly Report on Form 10-Q primarily on our current expectations and projections about future events and trends that we believe may affect our business, financial condition, results of operations, and prospects. You should read this Quarterly Report on Form 10-Q and the documents that we reference in this Quarterly Report on Form 10-Q and have filed with the Securities and Exchange Commission (“SEC”) as exhibits to this Quarterly Report on Form 10-Q with the understanding that our actual future results, levels of activity, performance and events and circumstances may be materially different from what we expect. The outcome of the events described in these forward-looking statements is subject to risks, uncertainties, and other factors described in and should be read in conjunction with the section titled “Risk Factors” and elsewhere in this Quarterly Report on Form 10-Q. Moreover, we operate in a very competitive and rapidly changing environment. New risks and uncertainties emerge from time to time, and it is not possible for us to predict all risks and uncertainties that could have an impact on the forward-looking statements contained in this Quarterly Report on Form 10-Q. We cannot assure you that the results, events, and circumstances reflected in the forward-looking statements will be achieved or occur, and actual results, events, or circumstances could differ materially from those described in the forward-looking statements.

The forward-looking statements made in this Quarterly Report on Form 10-Q relate only to events as of the date on which such statements are made. We undertake no obligation to update any forward-looking statements made in this Quarterly Report on Form 10-Q to reflect events or circumstances after the date of this Quarterly Report on Form 10-Q or to conform such statements to actual results or revised expectations, except as required by law. We may not actually achieve the plans, intentions, or expectations disclosed in our forward-looking statements, and you should not place undue reliance on our forward-looking statements. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures, or investments we may make.

As used in this Quarterly Report on Form 10-Q, the terms “Company,” “IRIDEX,” “we,” “us” and “our” refer to IRIDEX Corporation, and its consolidated subsidiaries.

PART I. FINANCIAL INFORMATION

Item 1. Condensed Consolidated Financial Statements (Unaudited)

IRIDEX Corporation CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited, in thousands except share and per share data)

	July 4, 2026	January 3, 2026
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 4,680	\$ 6,028
Accounts receivable, net	5,674	7,613
Receivable from related party	1,415	1,932
Inventories	9,752	7,877
Prepaid expenses and other current assets	2,437	1,802
Total current assets	23,958	25,252
Property and equipment, net	182	58
Intangible assets, net	825	984
Goodwill	965	965
Operating lease right-of-use assets, net	220	768
Other long-term assets	1,108	1,124
Total assets	\$ 27,258	\$ 29,151
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 6,650	\$ 5,385
Payable to related party	159	117
Accrued compensation	1,634	2,340
Accrued expenses	760	608
Other current liabilities	1,683	1,899
Deferred revenue, current	2,146	2,160
Operating lease liabilities, current	141	699
Total current liabilities	13,173	13,208
Long-term liabilities:		
Deferred revenue	6,078	6,801
Operating lease liabilities	77	98
Convertible note payable	3,795	3,735
Other long-term liabilities	496	387
Total liabilities	23,619	24,229
Commitments and contingencies (Note 8)		
Stockholders' equity:		
Preferred stock, \$0.01 par value		
Authorized: 2,000,000 shares;		
Issued and outstanding: 600,000 shares of Series B convertible preferred stock as of both July 4, 2026 and January 3, 2026 (liquidation preference of \$6.0 million as of both July 4, 2026 and January 3, 2026)	6,000	6,000
Common stock, \$0.01 par value:		
Authorized: 63,500,000 shares;		
Issued and outstanding 17,452,915 shares as of July 4, 2026 and 17,306,521 as of January 3, 2026	174	174
Additional paid-in capital	91,712	91,208
Accumulated other comprehensive loss	(11)	(14)
Accumulated deficit	(94,236)	(92,446)
Total stockholders' equity	3,639	4,922
Total liabilities and stockholders' equity	\$ 27,258	\$ 29,151

The accompanying notes are an integral part of these condensed consolidated financial statements.

IRIDEX Corporation
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited, in thousands except per share data)

	Three Months Ended		Six Months Ended	
	July 4, 2026	June 28, 2025	July 4, 2026	June 28, 2025
Total revenues	\$ 12,566	\$ 13,571	\$ 24,365	\$ 25,467
Cost of revenues	8,270	8,889	15,328	15,730
Gross profit	4,296	4,682	9,037	9,737
Operating expenses:				
Research and development	936	871	1,841	1,747
Sales and marketing	2,547	2,535	5,084	4,988
General and administrative	1,842	2,216	3,465	4,147
Total operating expenses	5,325	5,622	10,390	10,882
Loss from operations	(1,029)	(940)	(1,353)	(1,145)
Other expense, net	(167)	(33)	(309)	(1,502)
Loss from operations before provision for income taxes	(1,196)	(973)	(1,662)	(2,647)
Provision for income taxes	70	21	128	33
Net loss	\$ (1,266)	\$ (994)	\$ (1,790)	\$ (2,680)
Net loss per share:				
Basic	\$ (0.07)	\$ (0.06)	\$ (0.10)	\$ (0.16)
Diluted	\$ (0.07)	\$ (0.06)	\$ (0.10)	\$ (0.16)
Weighted average shares used in computing net loss per common share:				
Basic	17,418	16,793	17,376	16,760
Diluted	17,418	16,793	17,376	16,760

The accompanying notes are an integral part of these condensed consolidated financial statements.

IRIDEX Corporation
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS
(Unaudited, in thousands)

	Three Months Ended		Six Months Ended	
	July 4, 2026	June 28, 2025	July 4, 2026	June 28, 2025
Net loss	\$ (1,266)	\$ (994)	\$ (1,790)	\$ (2,680)
Change in foreign currency translation adjustments	(1)	(42)	3	(64)
Comprehensive loss	<u>\$ (1,267)</u>	<u>\$ (1,036)</u>	<u>\$ (1,787)</u>	<u>\$ (2,744)</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

IRIDEX Corporation
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(Unaudited, in thousands, except share data)

	Preferred Stock		Common Stock		Additional Paid-in Capital	Accumulated Other Comprehensiv e Loss	Accumulate d Deficit	Total Stockholders Equity
	Shares	Amount, including additional paid in capital	Shares	Amount				
For the three months ended July 4, 2026								
Balances, April 4, 2026	600,000	\$ 6,000	17,395.3	\$ 174	\$ 91,538	\$ (10)	\$ (92,970)	\$ 4,732
Stock-based compensation expense	—	—	—	—	212	—	—	212
Release of restricted stock, net of taxes paid	—	—	57,565	—	(38)	—	—	(38)
Other comprehensive loss	—	—	—	—	—	(1)	—	(1)
Net loss	—	—	—	—	—	—	(1,266)	(1,266)
Balances, July 4, 2026	600,000	\$ 6,000	17,452.9	\$ 174	\$ 91,712	\$ (11)	\$ (94,236)	\$ 3,639
	Preferred Stock		Common Stock		Additional Paid-in Capital	Accumulated Other Comprehensiv e Loss	Accumulate d Deficit	Total Stockholders Equity
	Shares	Amount, including additional paid in capital	Shares	Amount				
For the six months ended July 4, 2026								
Balances, January 3, 2026	600,000	6,000	17,306.5	174	91,208	(14)	(92,446)	\$ 4,922
Issuance of common shares in connection with paydown of accrued interest payable	—	—	87,949	—	120	—	—	120
Stock-based compensation expense	—	—	—	—	423	—	—	423
Release of restricted stock, net of taxes paid	—	—	58,445	—	(39)	—	—	(39)
Other comprehensive income	—	—	—	—	—	3	—	3
Net loss	—	—	—	—	—	—	(1,790)	(1,790)
Balances, July 4, 2026	600,000	\$ 6,000	17,452.9	\$ 174	\$ 91,712	\$ (11)	\$ (94,236)	\$ 3,639

	Preferred Stock		Common Stock		Additional Paid-in Capital	Accumulated Other Comprehensiv e Loss	Accumulate d Deficit	Total Stockholders Equity
	Shares	Amount, including additional paid in capital	Shares	Amount				
For the three months ended June 28, 2025								
Balances, March 29, 2025	—	\$ —	16,789,0	\$ 174	\$ 90,344	\$ 29	\$ (89,695)	\$ 852
Reclassification of Series B preferred stock	600,000	6,000	—	—	—	—	—	6,000
Stock-based compensation expense	—	—	—	—	257	—	—	257
Release of restricted stock, net of taxes paid	—	—	25,686	—	(14)	—	—	(14)
Other comprehensive loss	—	—	—	—	—	(42)	—	(42)
Net loss	—	—	—	—	—	—	(994)	(994)
Balances, June 28, 2025	600,000	\$ 6,000	16,814,7	\$ 174	\$ 90,587	\$ (13)	\$ (90,689)	\$ 6,059
	Preferred Stock		Common Stock		Additional Paid-in Capital	Accumulated Other Comprehensiv e Loss	Accumulate d Deficit	Total Stockholders Equity
	Shares	Amount, including additional paid in capital	Shares	Amount				
For the six months ended June 28, 2025								
Balances, December 28, 2024	—	\$ —	16,636,3	\$ 174	\$ 89,881	\$ 51	\$ (88,009)	\$ 2,097
Reclassification of Series B preferred stock	600,000	6,000	—	—	—	—	—	6,000
Issuance of common shares in connection with extinguishment of convertible notes payable	—	—	152,647	—	250	—	—	250
Stock-based compensation expense	—	—	—	—	470	—	—	470
Release of restricted stock, net of taxes paid	—	—	25,686	—	(14)	—	—	(14)
Other comprehensive loss	—	—	—	—	—	(64)	—	(64)
Net loss	—	—	—	—	—	—	(2,680)	(2,680)
Balances, June 28, 2025	600,000	\$ 6,000	16,814,7	\$ 174	\$ 90,587	\$ (13)	\$ (90,689)	\$ 6,059

The accompanying notes are an integral part of these condensed consolidated financial statements.

IRIDEX Corporation
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited, in thousands)

	Six Months Ended	
	July 4, 2026	June 28, 2025
Operating activities:		
Net loss	\$ (1,790)	\$ (2,680)
Adjustments to reconcile net loss to net cash used in operating activities:		
Loss on extinguishment of convertible note payable	—	1,335
Depreciation and amortization	186	262
Amortization of operating lease right-of-use assets	548	497
Accretion of original issue discount	—	58
Amortization of debt issuance costs	60	109
Stock-based compensation	423	470
Changes in operating assets and liabilities:		
Accounts receivable	1,939	(1,186)
Receivable from related party	517	(450)
Inventories	(1,875)	2,382
Prepaid expenses and other current assets	(635)	339
Other long-term assets	16	121
Accounts payable	1,265	(2,025)
Payable to related party	42	(174)
Accrued compensation	(706)	189
Accrued expenses	152	107
Deferred revenue	(737)	(670)
Operating lease liabilities	(579)	(512)
Other liabilities	13	282
Net cash used in operating activities	<u>(1,161)</u>	<u>(1,546)</u>
Investing activities:		
Acquisition of property and equipment	(151)	(24)
Net cash used in investing activities	<u>(151)</u>	<u>(24)</u>
Financing activities:		
Proceeds from issuance of convertible note payable	—	4,000
Payments on note payable	—	(3,961)
Proceeds from issuance of Series B preferred stock	—	6,000
Taxes paid related to net share settlements of equity awards	(39)	(14)
Net cash provided by (used in) financing activities	<u>(39)</u>	<u>6,025</u>
Effect of foreign exchange rate changes	3	(64)
Net increase (decrease) in cash and cash equivalents	(1,348)	4,391
Cash and cash equivalents, beginning of period	6,028	2,387
Cash and cash equivalents, end of period	<u>\$ 4,680</u>	<u>\$ 6,778</u>
Supplemental disclosure of cash flow activities:		
Cash paid during the period for income taxes	\$ 12	\$ 24
Supplemental disclosure of non-cash activities:		
Debt issuance cost	\$ —	\$ 360
Issuance of common shares in connection with paydown of accrued interest payable	\$ 120	\$ —
Issuance of common shares in connection with extinguishment of convertible notes payable	\$ —	\$ 250

The accompanying notes are an integral part of these condensed consolidated financial statements.

IRIDEX Corporation
Notes to Unaudited Condensed Consolidated Financial Statements

1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements of IRIDEX Corporation (“IRIDEX”, the “Company”, “we”, “our”, or “us”) have been prepared in accordance with accounting principles generally accepted in the United States (“U.S. GAAP”) for interim financial information and pursuant to the instructions to Form 10-Q and Article 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments, consisting of normal recurring adjustments, considered necessary for a fair presentation of the financial statements have been included.

The accompanying unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto, together with management’s discussion and analysis of the Company’s financial condition and results of operations, contained in our Annual Report on Form 10-K for the fiscal year ended January 3, 2026, which was filed with the SEC on April 2, 2026. The results of operations for the three and six months ended July 4, 2026 and June 28, 2025 are not necessarily indicative of the results for the fiscal year ending January 2, 2027 or any future interim period. The three and six months ended July 4, 2026 and June 28, 2025 each had 13 weeks. For purposes of reporting the financial results, the Company’s fiscal years end on the Saturday closest to the end of December. Periodically, the Company includes a 53rd week to a fiscal year in order to end that year on the Saturday closest to the end of December.

2. Summary of Significant Accounting Policies

The Company’s significant accounting policies are disclosed in our Annual Report on Form 10-K for the year ended January 3, 2026 which was filed with the SEC on April 2, 2026.

Financial Statement Presentation

The unaudited condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

Use of Estimates

The preparation of unaudited condensed consolidated financial statements in conformity with U.S. GAAP requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, and expenses and the related disclosure of contingent assets and liabilities. The Company bases its estimates on historical experience and on various other assumptions that it believes to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. In addition, any change in these estimates or their related assumptions could have an adverse effect on the Company’s operating results.

Segment Reporting

The Company manages its operations as a single segment for the purposes of assessing performance and making operating decisions. The Company’s Chief Operating Decision Maker (“CODM”) is its Chief Executive Officer. The CODM allocates resources and evaluates the performance of the Company at the consolidated level using information about its revenues, gross profit, income from operations, and other key financial data. All significant operating decisions are based upon an analysis of the Company as one operating segment, which is the same as its reporting segment.

Revenue Recognition

The Company’s revenues arise from the sale of laser consoles, delivery devices, consumables, service, and support activities. The Company also derives its revenue from royalties from third parties that are typically based on the licensees’ net sales of products that utilize our technology. The Company’s revenue is recognized in accordance with Accounting Standards Codification (“ASC”) Topic 606, “Revenue from Contracts with Customers.” The Company recognizes revenue using the five-step model: (1) identifying the contract with the customer, (2) identifying the performance obligations in the contract, (3) determining expected transaction price, (4) allocating the transaction price to the distinct performance obligations in the contract, and (5) recognizing revenue when (or as) the performance obligations are satisfied.

The Company has the following revenue transaction types: (1) Product Sale Only, (2) Service Contracts, (3) System Repairs (outside of warranty), (4) Royalty Revenue and (5) Exclusive Distribution Rights.

1. **Product Sale Only:** The Company’s products consist of laser consoles, delivery devices and consumable instrumentation, including laser probes. The Company’s products are currently sold for use by ophthalmologists specializing in the treatment of glaucoma and retinal diseases. Inside the United States and Germany, the products are sold directly to end

users. Outside of the United States and Germany, the Company utilizes independent, third-party distributors to market and sell the Company's products. There is no continuing obligation after shipment is made to these distributors.

The Company recognizes revenue from product sales at a point in time subject to the allocation of transaction price to additional performance obligations, if any.

2. **Service Contracts:** The Company offers a standard two-year warranty on all system sales. The Company also offers a service contract which is sold to customers in incremental, one-year periods that begin subsequent to the expiration of the standard two-year warranty. The customer can opt to purchase the service contract at the time of the system sale or after the initial system sale.

The Company recognizes revenue from service contracts ratably over the service period. Revenue recognition for the sale of a service contract is largely dependent on the timing of the sale as follows:

- a) **Service Contract Sale in Conjunction with System Sale:** If the customer opts to purchase a service contract at the time of the system sale, the Company allocates the transaction price of the distinct performance obligations in the contract by determining stand-alone selling price using historical pricing net of any variable consideration or discounts to specifically allocate to a particular performance obligation.
 - b) **Service Contract Sale Subsequent to System Sale:** If the customer opts to purchase a service contract after the initial system sale, the Company determines the amount of time that has elapsed since the initial system sale. If the service contract is purchased within 60 days of the initial sale, the Company considers this sale to be an additional element of the original sale and allocates the transaction price of the distinct performance obligations in the contract by determining stand-alone selling price using historical pricing net of any variable consideration or discounts to specifically allocate to a particular performance obligation. If the service contract is purchased subsequent to 60 days after the initial sale, the sale of the service contract is deemed a separate contract and is deferred at the selling price and recognized ratably over the extended warranty period as the performance obligation is satisfied.
3. **System Repairs (outside of warranty):** Customers will occasionally request repairs from the Company subsequent to the expiration of the standard warranty and outside of a service contract.

The Company recognizes revenue from system repairs (outside of warranty) at a point in time. When the customer requests repairs from the Company subsequent to the expiration of the standard warranty and outside of a service contract, these repair contracts are considered separate from the initial sale. As such, revenue is recognized as the repair services are rendered and the performance obligation satisfied.

4. **Royalty Revenue:** The Company has royalty agreements with two customers related to the sale of the Company's intellectual property. Under the terms of these agreements, the customers are to remit a percentage of sales to the Company as sales occur.

The arrangements with the two customers are for sales-based licenses of intellectual property, for which the guidance in paragraph ASC 606-10-55-65 applies. Therefore, the Company recognizes revenue at a point in time, only as the subsequent sale occurs. However, because such sales are reported by the licensees one quarter in arrears, the Company recognizes such revenue at the time it is reported and paid by the licensees given that any estimated variable consideration would have to be fully constrained due to the unpredictability of such estimate and the unavoidable risk that it may lead to significant revenue reversals.

5. **Exclusive Distribution Rights:** On March 2, 2021, the Company and Topcon Corporation ("Topcon") entered into a distribution agreement ("Distribution Agreement"), pursuant to which the Company granted Topcon the exclusive right to distribute the Company's retina and glaucoma products in certain geographies outside the United States. The exclusivity arrangement with Topcon obligates the Company to provide training, customer support, and exclusive territorial rights to Topcon for certain international regions, for a period of 10 years, commencing upon regulatory approval to transfer existing (non-exclusive) distribution rights from the current distributors in those regions to Topcon. The Company has the right to terminate the exclusive distribution rights granted to Topcon for any of the regions at any point in time during the 10-year exclusivity term for a termination fee that is based on a multiple of 1.2 times the revenue generated by the Company in 2019 for the respective region. Management has determined that the exclusivity rights, training, and customer support represents a single combined performance obligation for each region, to be recognized as exclusivity fee revenue on a straight-line basis over the 10-year period for each region, commencing on the date that regulatory approval is obtained for each region, based on the standalone selling price for such combined performance obligation for each region. The estimated fair value of the exclusive distribution rights for all regions combined totaled approximately \$14.8 million. Of this amount, management has fully-constrained and returned to Topcon the arrangement fee allocated to Belarus (approximately \$0.2 million) because obtaining the necessary regulatory approvals and termination of existing distributor relationship was not feasible. For each of the three months ended July 4, 2026 and June 28, 2025, \$0.3 million in revenue related to the exclusive distribution rights was recorded. For each of the six months ended July 4, 2026 and June 28, 2025, \$0.7 million in revenue related to the exclusive distribution rights was recorded.

Costs of Obtaining Revenue Contracts

The Company recognized assets from certain costs incurred to obtain revenue contracts. These costs relate to sales commissions arising from the sale of our products. The costs are considered incremental and recoverable costs of obtaining revenue contracts with customers. These deferred costs are amortized on a straight-line basis over the estimated period of benefit, which typically ranges from 2 to 3 years. As of July 4, 2026, the Company had fully recognized deferred costs incurred to obtain revenue contracts with customers, which amounts were previously included in Prepaid expenses and other current assets and Other long-term assets in the Company's condensed consolidated balance sheet. Amortization expense was \$4 thousand and \$23 thousand, respectively, for each of the three and six months ended June 28, 2025. There were no impairment expenses for each of the three and six months ended July 4, 2026 and June 28, 2025.

Sales commissions that do not represent incremental and recoverable costs of obtaining a contract are expensed as incurred. As a practical expedient, the Company will not recognize such sales commission as a contract asset but rather recognize as expense when incurred if the amortization period of the asset that the Company would have otherwise recognized is one year or less.

Contract Fulfillment Costs

The Company recognized an asset from the costs incurred to fulfill a contract. These costs relate directly and must be incurred to satisfy performance obligations on certain specific contract with a customer. These costs are expected to be recovered over time and are amortized on a systematic basis that is consistent with the recognition of revenue to which it relates. As of July 4, 2026, the Company recognized deferred costs incurred to fulfill a contract with a customer, net of accumulated amortization, of \$0.5 million, and included these amounts in Prepaid expenses and other current assets and Other long-term assets in the Company's condensed consolidated balance sheets. Amortization expense was \$20 thousand and \$41 thousand, respectively, for each of the three and six months ended July 4, 2026 and June 28, 2025. There were no impairment expenses for each of the three and six months ended July 4, 2026 and June 28, 2025.

Leases

The Company determines if an arrangement is a lease at inception. Operating leases are included in Operating lease right-of-use ("ROU") assets, net and Operating lease liabilities in the Company's condensed consolidated balance sheets. As of July 4, 2026 and January 3, 2026, the Company was not a party to any finance lease arrangements.

ROU assets represent our right to use an underlying asset for the lease term and lease liabilities represent our obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at the commencement date based on the present value of lease payments over the lease term. As most of the Company's leases do not provide an implicit rate, the Company uses its incremental borrowing rate based on information available at the commencement date in determining the present value of lease payments. The Company uses the implicit rate when readily determinable. The operating lease ROU asset also includes any lease payments made and excludes lease incentives. The Company's lease terms may include options to extend or terminate the lease when it is reasonably certain that the Company will exercise that option. Lease expense for lease payments is recognized on a straight-line basis over the lease term.

Under the available practical expedient, the Company accounts for the lease and non-lease components as a single lease component.

Concentration of Credit Risk and Other Risks and Uncertainties

The Company's cash and cash equivalents are deposited in demand and money market accounts. Deposits held with banks may exceed the amount of insurance provided on such deposits. Generally, these deposits may be redeemed upon demand.

The Company markets its products to distributors and end-users throughout the world. Sales to international distributors are generally made on open credit terms and letters of credit. Management performs ongoing credit evaluations of the Company's customers and maintains a provision for potential credit losses. Historically, we have not experienced any significant losses related to individual customers or a group of customers in any particular geographic area. For the three and six months ended July 4, 2026, one customer, Topcon, accounted for more than 10% of total revenues, representing 33% and 30%, respectively. For the three and six months ended June 28, 2025, one customer, Topcon, accounted for more than 10% of total revenues, representing 32% for each period. As of July 4, 2026 and January 3, 2026, one customer, Topcon, accounted for over 10% of our accounts receivable, representing 20% for each period.

Taxes Collected from Customers and Remitted to Governmental Authorities

Taxes collected from customers and remitted to governmental authorities are recognized on a net basis in the accompanying condensed consolidated statements of operations.

Shipping and Handling Costs

The Company's shipping and handling costs billed to customers are included in revenues and the associated expense is recorded in cost of revenues for all periods presented.

Deferred Revenue

Deferred revenue represents contract liabilities and exclusivity fees. Revenue related to service contracts is deferred and recognized on a straight-line basis over the period of the applicable service contract. Costs associated with these service arrangements are recognized as incurred. Revenue related to exclusivity fees is deferred and recognized over the related exclusivity period.

A reconciliation of the changes in the Company's deferred revenue balance for the six months ended July 4, 2026 and June 28, 2025, is as follows:

	Six Months Ended	
	July 4, 2026	June 28, 2025
Balance, beginning of period	\$ 8,961	\$ 10,526
Additions to deferral	645	806
Revenue recognized	(1,382)	(1,476)
Balance, end of the period	8,224	9,856
Non-current portion of deferred revenue	6,078	7,587
Current portion of deferred revenue	\$ 2,146	\$ 2,269

During the six months ended July 4, 2026 and June 28, 2025, approximately \$0.9 million and \$1.2 million were recognized pertaining to amounts deferred as of January 3, 2026 and December 28, 2024, respectively. As of July 4, 2026, approximately \$6.0 million of the non-current portion of deferred revenue and \$1.5 million of the current portion of deferred revenue pertain to exclusivity distribution rights deferred revenue.

Warranty

The Company currently provides a two-year full warranty on its products. The associated costs of these warranties are accrued for upon shipment of the products. The Company's warranty policy is applicable to products which are considered defective in their performance or fail to meet the product specifications. Warranty costs are reflected in the condensed consolidated statements of operations as cost of revenues.

As warranty reserves do not meet the criteria to have separate captions on the face of the condensed consolidated balance sheet, the Company has removed these captions and included those amounts in other current and long-term liabilities.

Implementation Costs Incurred in a Cloud Computing Service Arrangement

The Company's enterprise resource planning ("ERP") system operates in a cloud-based environment. The Company concluded that this cloud computing arrangement does not include a license, and therefore, has accounted for this arrangement as a service contract. The Company capitalized \$1.1 million in implementation costs and began utilizing the ERP system near the end of the third quarter of 2023 and is recognizing amortization of the capitalized implementation costs over five years on a straight-line basis. Amortization expense was approximately \$113 thousand for each of the six months ended July 4, 2026 and June 28, 2025.

Variable Interest Entities

As of July 4, 2026, the Company consolidated a foreign subsidiary in accordance with accounting standards for consolidation of variable interest entities ("VIE"). The Company consolidates the subsidiary because it is the primary beneficiary. Noncontrolling interests in the entity were immaterial as of July 4, 2026 and January 3, 2026, respectively. The Company will consolidate certain general and administrative expenses of this subsidiary. The consolidated total assets and liabilities related to the above consolidated VIE, net of intercompany eliminations, were \$108 thousand and \$78 thousand, respectively, as of July 4, 2026. The consolidated total assets and liabilities related to the above consolidated VIE, net of intercompany eliminations, were both \$74 thousand as of January 3, 2026. The Company's financial risk in the VIE primarily includes its equity investment in the VIE and liabilities related to an office lease.

Recently Adopted Accounting Standards

In July 2025, the FASB issued ASU 2025-05 "Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses for Accounts Receivable and Contract Assets", providing a practical expedient available for all entities to assume that current conditions as of the balance sheet date remain unchanged for the asset's remaining life. This update became effective for fiscal years beginning after December 15, 2025, and interim periods within those annual reporting periods. The adopted ASU had no material impact on the Company's condensed consolidated financial statements.

Recent Accounting Standards Not Yet Adopted

In November 2024, the FASB issued ASU 2024-03 "Income Statement – Reporting Comprehensive Income – Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses", which requires disclosure of disaggregated information about certain income statement expense line items on an annual and interim basis. This update will be effective for fiscal years beginning after December 15, 2026, and interim periods within fiscal years beginning after December 15,

2027. Early adoption is permitted. As this accounting standard only impacts disclosures, it will not have a material impact on the Company's consolidated financial statements.

3. Accounts Receivable and Provision for Credit Losses

The Company has trade receivables with various individual customers such as private businesses, hospitals, universities, government and non-profit entities, and distributors. The Company has determined that geography is the similar risk characteristic to pool its trade receivables balances, and accordingly, groups such balances into either the domestic pool or the international pool. The domestic pool is primarily comprised of individual customers, and the international pool is primarily comprised of distributors.

The provision for credit losses represents an estimate of the lifetime expected credit losses inherent in trade receivables as of the consolidated balance sheet date. The Company assesses the adequacy of the provision for credit losses on a quarterly basis based on historical information and current economic conditions and forecasts. Subsequent changes in the provision for credit losses are recorded in current earnings and reversal of previous losses are permitted under the current guidance.

While the Company believes it has exercised prudent judgment and applied reasonable assumptions, there can be no assurance that in the future, changes in economic conditions or other factors would not cause changes in the financial health of its customers. If the financial health of the Company's customers deteriorates, the timing and level of payments received could be impacted and therefore, could result in a change to the Company's estimated losses.

The following table presents the activity in the provision for credit losses for accounts receivable by pool type for the six months ended July 4, 2026 (in thousands):

	Domestic	International	Total
Balance, beginning of period	\$ (78)	\$ (34)	\$ (112)
Change to provision	—	—	—
Balance, end of period	\$ (78)	\$ (34)	\$ (112)

The provision for credit losses for accounts receivable was approximately \$0.1 million for both July 4, 2026 and January 3, 2026. The change in the provision was immaterial between the periods.

4. Related Party - Topcon

As of July 4, 2026, Topcon holds a 9.3% voting interest in the Company. It currently does not have significant influence over the Company's operations.

Topcon resells certain of our products as our exclusive distributor in certain international regions. At the same time, the Company also purchases certain raw materials from Topcon. During the three and six months ended July 4, 2026, the Company's revenues related to Topcon amounted to approximately \$4.2 million and \$7.4 million, respectively, including \$0.3 million and \$0.7 million, respectively, in recognized exclusive distribution rights revenue. During the three and six months ended June 28, 2025, the Company's revenues related to Topcon amounted to approximately \$4.5 million and \$8.1 million, respectively, including \$0.3 million and \$0.7 million, respectively, in recognized exclusive distribution rights revenue. The Company's purchases from Topcon during the three and six months ended July 4, 2026 amounted to approximately \$0.3 million and \$0.6 million, respectively. The Company's purchases from Topcon during the three and six months ended June 28, 2025 amounted to approximately \$0 and \$0.3 million, respectively. As of July 4, 2026, the amounts receivable from and payable to Topcon were \$1.4 million and \$0.2 million, respectively. As of January 3, 2026, the amounts receivable from and payable to Topcon were \$1.9 million and \$0.1 million, respectively.

5. Inventories

The components of the Company's inventories as of July 4, 2026 and January 3, 2026 are as follows:

	July 4, 2026	January 3, 2026
Raw materials	\$ 6,000	\$ 4,148
Finished goods	3,752	3,729
Total inventories	\$ 9,752	\$ 7,877

6. Goodwill and Intangible Assets

Goodwill

The carrying value of goodwill was \$1.0 million as of both July 4, 2026 and January 3, 2026.

Goodwill represents the excess of the purchase price over the fair value of the net tangible and identifiable intangible assets acquired in a business combination. The Company reviews goodwill for impairment on an annual basis or whenever events or changes in circumstances indicate the carrying value may not be recoverable. The Company performs an annual impairment test by comparing the fair value of a reporting unit with its carrying amount. An impairment charge should be recognized for the amount by which the carrying amount exceeds the reporting unit's fair value; however, the loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. In addition, income tax effects from any tax-deductible goodwill carrying amount of the reporting unit should be considered when measuring the goodwill impairment loss, if applicable. The Company has determined that it has a single reporting unit for purposes of performing its goodwill impairment test. As the Company uses the market approach to assess impairment, its common stock price is an important component of the fair value calculation. If the Company's common stock price continues to experience significant price and volume fluctuations, this will impact the fair value of the reporting unit and can lead to potential impairment in future periods. The Company performed its annual impairment test during the second quarter of fiscal year 2026 and determined that its goodwill was not impaired.

Intangible Assets

The following table summarizes the components of gross and net carrying amounts of intangible assets (in thousands):

	July 4, 2026				January 3, 2026		
	Gross Carrying Value	Accumulated Amortization	Net Carrying Value	Useful Lives Remaining	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
Customer relations	\$ 340	\$ 316	\$ 24	1.67 Years	\$ 340	\$ 309	\$ 31
Developed technology	1,899	1,221	678	2.75 Years	1,899	1,086	813
Trade names	300	177	123	3.67 Years	300	160	140
	<u>\$ 2,539</u>	<u>\$ 1,714</u>	<u>\$ 825</u>		<u>\$ 2,539</u>	<u>\$ 1,555</u>	<u>\$ 984</u>

Amortization expense for the six months ended July 4, 2026 and June 28, 2025 was \$159 thousand and \$163 thousand, respectively.

The amortization of developed technology was charged to research and development expense and the amortization of customer relations and trade names was charged to sales and marketing expense. Estimated future amortization expense for purchased intangible assets is as follows (in thousands):

Fiscal Year:	
Remainder of 2026 (six months)	\$ 160
2027	319
2028	200
2029	140
2030	6
Total	<u>\$ 825</u>

7. Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value hierarchy distinguishes between (1) market participant assumptions developed based on market data obtained from independent sources (observable inputs) and (2) an entity's own assumptions about market participant assumptions developed based on the best information available in the circumstances (unobservable inputs). The fair value hierarchy consists of three broad levels, which gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy are described below:

- Level 1: Quoted prices (unadjusted) in active markets that are accessible at the measurement date for assets or liabilities.
- Level 2: Directly or indirectly observable inputs as of the reporting date through correlation with market data, including quoted prices for similar assets and liabilities in active markets and quoted prices in markets that are not active. Level 2 also includes assets and liabilities that are valued using models or other pricing methodologies that do not require significant judgment since the input assumptions used in the models, such as interest rates and volatility factors, are corroborated by readily observable data from actively quoted markets for substantially the full term of the financial instrument.

- Level 3: Unobservable inputs that are supported by little or no market activity and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management's estimates of market participant assumptions.

In determining fair value, the Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible and considers counterparty credit risk in its assessment of fair value.

The carrying amounts of the Company's financial assets and liabilities, including cash and cash equivalents, accounts receivable, accounts payable, and accrued expenses as of July 4, 2026 and January 3, 2026, approximate fair value because of the short maturity of these instruments.

As of July 4, 2026 and January 3, 2026, financial assets measured and recognized at fair value on a recurring basis and classified under the appropriate level of the fair value hierarchy as described above were as follows (in thousands):

(in thousands)	As of July 4, 2026				As of January 3, 2026			
	Fair Value Measurements				Fair Value Measurements			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Assets:								
Money market funds	\$ 436	\$ —	\$ —	\$ 436	\$ 268	\$ —	\$ —	\$ 268

The Company's Level 1 financial assets are money market funds whose fair values are based on quoted market prices. The Company does not have any Level 2 and Level 3 financial assets or liabilities.

8. Leases and Commitments and Contingencies

Operating Leases

The Company's operating leases consist of facility and office equipment leases. Operating lease expenses were \$0.5 million for each of the six months ended July 4, 2026 and June 28, 2025. Cash paid for operating leases totaled \$0.6 million and \$0.5 million, respectively, for the six months ended July 4, 2026 and June 28, 2025. As of July 4, 2026, the weighted average discount rate used in calculating the present value of lease payments was 6.8%. As of July 4, 2026, the weighted average remaining lease term for the operating leases was 1.6 years.

The following represents maturities of operating lease liabilities as of July 4, 2026 (in thousands):

Fiscal Year	Operating Lease Payments
Remainder of 2026 (six months)	\$ 121
2027	50
2028	46
2029	10
Total lease payments	227
Less: Imputed interest	(9)
Total lease liabilities	218
Non-current portion of lease liabilities	(77)
Current portion of lease liabilities	\$ 141

Purchase Commitments

The Company's purchase commitments consist primarily of non-cancellable purchase commitments with vendors to manufacture certain components and ophthalmic instrumentation. As of July 4, 2026, the Company's future minimum payments through fiscal year 2028 for its purchase commitments were approximately \$21.5 million, with \$21.5 million committed for the next 12 months.

Indemnities

The Company enters into standard indemnification arrangements in the ordinary course of business. Pursuant to these arrangements, the Company indemnifies, holds harmless, and agrees to reimburse the indemnified parties for losses suffered or incurred by the indemnified parties (generally the Company's business partners or customers) in connection with any trade secret, copyright, patent or other intellectual property infringement claim by any third-party with respect to the Company's products. The term of these indemnification agreements is generally perpetual at any time after the execution of the agreement. The maximum potential amount of future payments that we could be required to make under these agreements is not determinable. The Company has never incurred costs to defend lawsuits or settle claims related to these indemnification agreements. As a result, the Company believes the estimated fair value of these agreements is minimal.

The Company has entered into indemnification agreements with its directors and officers that may require the Company to indemnify its directors and officers against liabilities that may arise by reason of their status or service as directors or officers, other than liabilities arising from willful misconduct of a culpable nature. These agreements also require the Company to advance their expenses incurred as a result of any proceeding against them as to which they could be indemnified and to make a good faith determination whether or not it is practicable for the Company to obtain directors and officers insurance. The Company currently has directors and officers liability insurance.

Legal Proceedings

From time to time, the Company may be involved in legal proceedings arising in the ordinary course of business. Although the results of litigation and claims cannot be predicted with certainty, the Company currently believes that the final outcome of these ordinary course matters will not have a material adverse effect on the Company's condensed consolidated operating results, financial condition or cash flows. Regardless of the outcome, litigation can have an adverse impact on the Company because of defense and settlement costs, diversion of management resources and other factors.

9. Convertible Preferred Shares and Convertible Debt

On March 18, 2025, the Company filed a Certificate of Designation, Preferences and Rights of the Series B Preferred Stock (the "Series B Certificate of Designation") authorizing the Company to issue up to 1,000,000 shares of authorized undesignated preferred stock as shares of Series B Preferred stock, par value \$0.01 per share (the "Series B Preferred Stock"). At the Company's annual meeting of stockholders held on June 11, 2025 (the "Annual Meeting"), the Company's stockholders approved an amendment and restatement of the Company's Amended and Restated Certificate of Incorporation (the "Charter") in the form of the Amended and Restated Certificate of Incorporation (the "Restated Charter") which, among other matters, authorized 1,000,000 shares to be designated as Series B Preferred Stock and 1,000,000 shares to be undesignated preferred stock, for a total of 2,000,000 shares of preferred stock and reestablished the designations, powers, preferences and relative and other special rights and the qualifications, limitations and restrictions of the preferred stock, including the Company's Series B Preferred Stock, which, with respect to the Series B Preferred Stock and except as noted in the Company's definitive proxy statement filed with the SEC on April 28, 2025 and as supplemented by its definitive additional materials filed with the SEC on May 20, 2025 and June 2, 2025, are substantially the same rights for the Series B Preferred Stock as are provided for pursuant to the Series B Certificate of Designation. Following the stockholders' approval of the form of Restated Charter, the Company filed the Restated Charter with the Secretary of State of the State of Delaware on June 11, 2025. Also, with the approval of the Restated Charter, certain provisions related to the Series B Preferred Stock were revised, allowing the Series B Preferred Stock to meet the definition of permanent equity from an accounting perspective. As a result, the Company reclassified the Series B Preferred Stock from mezzanine equity to permanent equity in the second fiscal quarter of 2025.

On March 19, 2025, the Company entered into a securities purchase agreement (the "Novel Securities Agreement") and a Note Purchase Agreement (the "Novel Note Purchase Agreement") with Novel Inspiration International Co., Ltd. ("Novel"). Pursuant to the Novel Securities Agreement and the Novel Note Purchase Agreement, the Company issued 600,000 shares of its Series B Preferred Stock at \$10.00 per share, initially convertible into 3,000,000 shares of the Company's common stock, par value \$0.01 per share and an initial convertible promissory note in an aggregate principal amount of \$4,000,000 (the "Initial Novel Note"). The Initial Novel Note is convertible into 400,000 shares of the Company's Series B Preferred Stock.

Concurrently with the purchase of the shares of Series B Preferred Stock and the issuance of the Initial Novel Note, the Company also entered into an Investor Rights Agreement and an amendment to the Investor Rights Agreement (together, the "Rights Agreement") with Novel, pursuant to which the Company has agreed to, among other matters, grant Novel certain rights, including: (i) registration rights and indemnification obligations related thereto; (ii) subject to certain restrictions (including satisfying certain beneficial ownership thresholds), the right to appoint and maintain two individuals to the Company's board of directors; and (iii) the right to approve certain corporate actions of the Company.

The Initial Novel Note has a 36-month term and will bear interest at 12% per annum. Interest on the Initial Novel Note will be payable quarterly on the first business day of each calendar quarter, beginning on July 1, 2025, in a number of shares of the common stock equal to (i) the accrued and unpaid interest due on the applicable interest payment date divided by (ii) the greater of (a) the average closing price of the common stock for each trading day after March 19, 2025 in the calendar quarter immediately preceding such interest payment date and (b) a price floor of \$0.21. The Initial Novel Note is convertible at Novel's option into shares of the Series B Preferred Stock at an initial conversion price of \$10.00, subject to adjustments set forth in the Initial Novel Note. In addition, the Company incurred \$0.4 million in debt issuance costs. For the six months ended July 4, 2026 and June 28, 2025, debt issuance costs of \$60 thousand and \$34 thousand, respectively, were recorded on a straight-line basis over the term of the loan. The accretion of debt issuance costs under that method is deemed materially consistent with the effective interest rate method.

The following represents the payments of notes payable as of July 4, 2026 (in thousands):

Fiscal Year	Payments	
2026	\$	-
2027		-
2028		4,000
Total payments	\$	4,000

In addition to the Initial Novel Note, Novel has the right to purchase additional convertible promissory notes (the “Growth Notes”) in an aggregate principal amount of \$10,000,000. The Growth Notes are issuable in three installments, with one third of the aggregate principal amount issuable upon each yearly anniversary. As of July 4, 2026, the Company has not issued any Growth Notes.

On March 18, 2025, the Company also entered into that certain repayment notice (the “Repayment Notice”) with Lind Global Asset Management IX LLC (“Lind”). Pursuant to the Repayment Notice and upon the subsequent delivery of a cash payment to Lind in the amount of \$3,330,999.99, the Company thereafter fully discharged its outstanding obligations (other than certain indemnification obligations that survived pursuant to the terms of the Repayment Notice) under that certain Securities Purchase Agreement, dated August 4, 2024, by and between the Company and Lind, and terminated the Senior Convertible Promissory Note, dated August 7, 2024, issued by the Company to Lind thereunder (the “Lind Note”). As a result of the early repayment of the Lind Note on March 19, 2025, the Company recognized a loss of \$1.3 million on the extinguishment of the convertible note payable, reflected in the condensed consolidated statements of operations as other expense, net.

10. Stock-Based Compensation

The Company accounts for stock-based compensation granted to employees and directors, including stock option awards, restricted stock and restricted stock units (“RSUs”) in accordance with FASB ASC Topic 718, “*Compensation – Stock Compensation*”. Accordingly, stock-based compensation cost is measured at grant date, based on the fair value of the award, and is recognized as an expense over the employee’s service period. The Company recognizes compensation expense on a ratable basis over the requisite service period of the award.

The Company’s stockholders approved an amendment to the Amended and Restated 2008 Equity Incentive Plan (the “Plan”) at the annual stockholders’ meeting in June 2025, which among other things, added 1,000,000 shares to the plan and extended the term of the Plan. The Company values options using the Black-Scholes option pricing model. Time-based RSUs are valued at the grant date fair value of the underlying common shares. Performance-based RSUs without market conditions are valued at grant date fair value of the underlying common shares. Performance-based RSUs granted with market conditions and performance-based stock options with market conditions are valued using the Monte Carlo simulation model. The Black-Scholes option pricing model requires the use of highly subjective and complex assumptions which determine the fair value of stock-based awards, including the option’s expected term and the price volatility of the underlying stock. The Monte Carlo simulation model incorporates assumptions for the holding period, risk-free interest rate, stock price volatility and dividend yield.

2008 Equity Incentive Plan, as amended.

The terms of awards granted during the six months ended July 4, 2026 were consistent with those described in the consolidated financial statements included in our Annual Report on Form 10-K for the year ended January 3, 2026.

The following table shows stock-based compensation expense included in the condensed consolidated statements of operations for the three and six months ended July 4, 2026 and June 28, 2025 (in thousands):

	Three Months Ended		Six Months Ended	
	July 4, 2026	June 28, 2025	July 4, 2026	June 28, 2025
Cost of revenues	\$ 6	\$ 21	\$ 24	\$ 39
Research and development	5	34	29	63
Sales and marketing	54	77	119	143
General and administrative	147	125	251	225
Total stock-based compensation expense	\$ 212	\$ 257	\$ 423	\$ 470

Stock-based compensation expense capitalized to inventory was immaterial for the six months ended July 4, 2026 and June 28, 2025.

As of July 4, 2026, there was \$0.7 million of total unrecognized compensation cost, net of expected forfeitures, related to non-vested stock-based compensation arrangements. The cost is expected to be recognized over a weighted average period of 2.1 years.

Summary of Stock Options

The following table summarizes stock options information during the six months ended July 4, 2026:

	Number of Shares	Weighted Average Exercise Price Per Share	Aggregate Intrinsic Value (thousands)
Outstanding as of January 3, 2026	1,921,298	\$ 2.08	
Granted	70,900	\$ 1.21	
Canceled or forfeited	(107,953)	\$ 3.75	
Outstanding as of July 4, 2026	1,884,245	\$ 1.95	\$ 138

The weighted average grant date fair value of the options granted was \$0.69 and \$0.50 per share for the six months ended July 4, 2026 and June 28, 2025.

The Company uses the Black-Scholes option-pricing model to estimate the fair value of stock-based awards (options) with the following weighted-average assumptions:

	Three Months Ended		Six Months Ended	
	July 4, 2026	June 28, 2025	July 4, 2026	June 28, 2025
Average risk-free interest rate	3.72%	3.81%	3.72%	3.83%
Expected life (in years)	4.0	3.35	4.0	3.46
Dividend yield	—	—	—	—
Average volatility	73%	74%	73%	77%

Option-pricing models require the input of various subjective assumptions, including the option's expected life and the price volatility of the underlying stock. The expected stock price volatility is based on an analysis of the Company's stock price history over a period commensurate with the expected term of the options, trading volume of the Company's stock, look-back volatilities and Company-specific events that affected volatility in a prior period. The expected term of employee stock options represents the weighted average period the stock options are expected to remain outstanding and is based on the history of exercises and cancellations on all past option grants made by the Company, the contractual term, the vesting period and the expected remaining term of the outstanding options. The risk-free interest rate is based on the U.S. Treasury interest rates whose term is consistent with the expected life of the stock options. No dividend yield is included as the Company has not issued any dividends and does not anticipate issuing any dividends in the future.

Information regarding stock options outstanding, vested, expected to vest, and exercisable as of July 4, 2026 is summarized below:

	Number of Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (Years)	Aggregate Intrinsic Value (thousands)
Options outstanding	1,884,245	\$ 1.95	4.40	\$ 138
Options vested and expected to vest	1,830,567	\$ 1.98	4.35	\$ 130
Options exercisable	1,381,834	\$ 2.25	3.88	\$ 70

The aggregate intrinsic value in the table above represents the pre-tax intrinsic value, based on the Company's closing price as of July 4, 2026, that would have been received by option holders had all option holders exercised their stock options as of that date. This amount changes based on the fair market value of the Company's common stock. There were no options exercised during the six months ended July 4, 2026 and June 28, 2025.

Summary of RSUs

Information regarding RSUs activity for the six months ended July 4, 2026 is summarized below:

	Number of Shares
Outstanding as of January 3, 2026	535,630
Restricted stock units released	(94,074)
Restricted stock units forfeited	(10,083)
Outstanding as of July 4, 2026	431,473

11. Income Taxes

Provision for Income Tax

The Company calculates its interim tax provision in accordance with the provisions of ASC Topic 740-270, *Income Taxes; Interim Reporting*. For interim periods, the Company estimates its annual effective income tax rate and applies the estimated rate to the year-to-date income or loss before income taxes. The Company also computes the tax provision or benefit related to items reported separately and recognizes the items net of their related tax effect in the interim periods in which they occur. The Company also recognizes the effect of changes enacted in tax laws or rates in the interim periods in which the changes occur. The Company recorded a provision for income tax of \$128 thousand and \$33 thousand for the six months ended July 4, 2026 and June 28, 2025, respectively.

Deferred Income Taxes

The Company accounts for income taxes in accordance with ASC Topic 740, *Income Taxes* (“ASC 740”), which requires that deferred tax assets and liabilities be recognized using enacted tax rates for the effect of temporary differences between the book and tax bases of recorded assets and liabilities. ASC 740 also requires that deferred tax assets be reduced by a valuation allowance if it is more likely than not that some or all of the deferred tax assets will not be realized. As of the second quarter of fiscal year 2026, based on the Company’s recent history of losses and its forecasted losses, management believes it is more likely than not that a full valuation allowance is required. Accordingly, the Company continues to provide a full valuation allowance on its federal and states deferred tax assets.

Uncertain Tax Positions

The Company accounts for its uncertain tax positions in accordance with ASC 740. As of January 3, 2026, the Company had \$1.4 million of unrecognized tax benefits, and none of the unrecognized tax benefits would result in a change in the Company’s effective tax rate if recognized in future years.

On July 4, 2025, President Trump signed the tax act referred to as The One Big Beautiful Bill (“OB BB”) Act, which includes comprehensive U.S. corporate tax legislation. The legislation includes the permanent extension and modification of provisions originally introduced under the Tax Cuts and Jobs Act of 2017 and the introduction of new provisions. Key provisions include the permanent restoration of bonus depreciation allowances, changes to the limitations on deductibility of business interest expense, and the reintroduction of immediate expensing of U.S./domestic research and development costs. The impact on current and deferred taxes for tax law changes is reported in continuing operations in the interim period that includes the enactment date. The company has determined that new act would not have a material impact to the Company’s interim tax provision due to its valuation allowance. The Company will continue to assess the tax accounting impacts, as well as the various state legislation and conformity rules, as more information becomes available.

The Company is subject to United States federal income tax as well as to income taxes in state jurisdictions. The Company’s federal and state income tax returns are open to examination by tax authorities for three years and three to five years, respectively.

12. Computation of Basic and Diluted Net Loss Per Share

Basic and diluted net loss per share is based upon the weighted average number of common shares outstanding during the period. Common stock equivalents consist of incremental common shares issuable upon the exercise of stock options, and the release (vesting) of RSUs and awards and are calculated under the treasury stock method. Common stock equivalent shares from unexercised stock options, and unvested RSUs and awards are excluded from the computation for periods in which the Company incurs a net loss or if the exercise price of such options is greater than the average market price of our common stock for the period as their effect would be anti-dilutive. Common stock equivalents consisting of incremental common stock issuable upon conversion of convertible debt and preferred shares are calculated under the if-converted method. Common stock equivalent shares from convertible debt and preferred shares are excluded from the computation for periods in which the Company incurs a net loss or if their effect would be anti-dilutive.

For the three months ended July 4, 2026 and June 28, 2025, potential shares from stock options and RSUs totaling 2,408,508 and 2,350,431 shares, respectively, were excluded from the computation of diluted weighted average shares outstanding. For the six months ended July 4, 2026 and June 28, 2025, potential shares from stock options and RSUs totaling 2,460,396 and 2,999,548 shares, respectively, were excluded from the computation of diluted weighted average shares outstanding.

For each of the three and six months ended July 4, 2026 and June 28, 2025, potential shares from the conversion of convertible debt and preferred shares totaling 5,000,000 were excluded from the computation of diluted weighted average shares outstanding, respectively.

A reconciliation of the numerator and denominator of basic and diluted net loss per common share is provided as follows (in thousands except per share data):

	Three Months Ended		Six Months Ended	
	July 4, 2026	June 28, 2025	July 4, 2026	June 28, 2025
Numerator:				
Net loss	\$ (1,266)	\$ (994)	\$ (1,790)	\$ (2,680)
Denominator:				
Weighted average shares of common stock (basic)	17,418	16,793	17,376	16,760
Weighted average shares of common stock (diluted)	17,418	16,793	17,376	16,760
Per share data:				
Basic net loss per share	\$ (0.07)	\$ (0.06)	\$ (0.10)	\$ (0.16)
Diluted net loss per share	\$ (0.07)	\$ (0.06)	\$ (0.10)	\$ (0.16)

13. Business Segments

The Company operates in one segment: ophthalmology. The Company develops, manufactures and markets medical devices. The Company's revenues arise from the sale of consoles, delivery devices, consumables, service, and support activities.

Revenue information shown by product group is as follows (in thousands):

	Three Months Ended		Six Months Ended	
	July 4, 2026	June 28, 2025	July 4, 2026	June 28, 2025
Cyclo G6	\$ 3,920	\$ 3,294	\$ 7,563	\$ 6,475
Retina	6,485	8,047	12,312	14,692
Other(1)	2,161	2,230	4,490	4,300
Total revenues	\$ 12,566	\$ 13,571	\$ 24,365	\$ 25,467

(1) Includes service contract revenues of \$305 thousand and \$277 thousand and \$654 thousand and \$611 thousand recognized during the three and six months ended July 4, 2026 and June 28, 2025, respectively. Includes \$0.3 million and \$0.7 million recognized revenue related to the exclusive distribution rights during both of the three and six months ended July 4, 2026 and June 28, 2025, respectively. Other also includes revenues from paid service, royalty, freight and legacy G probes.

Revenue information shown by geographic region, based on the sales destination, is as follows (in thousands):

	Three Months Ended		Six Months Ended	
	July 4, 2026	June 28, 2025	July 4, 2026	June 28, 2025
United States	\$ 5,129	\$ 5,760	\$ 10,998	\$ 11,043
Europe, Middle East and Africa	3,453	3,653	6,794	6,514
Asia/Pacific Rim	3,409	3,675	5,448	7,035
Americas, excluding the U.S.	575	483	1,125	875
	\$ 12,566	\$ 13,571	\$ 24,365	\$ 25,467

Revenues are attributed to countries based on the location of end customers.

The United States accounted for 40.8% and 42.4% of revenues for the three months ended July 4, 2026 and June 28, 2025, respectively, and 45.1% and 43.4% for the six months ended July 4, 2026 and June 28, 2025, respectively. Other than the United States, China, Japan, and the Netherlands accounted for at least 10% of the Company's revenues during the three months ended July 4, 2026 and June 28, 2025, representing less than 10%, 14%, 15%, and 15%, representing less than 10%, 12%, respectively. Other than

the United States, China and the Netherlands accounted for at least 10% of the Company's revenues during the six months ended July 4, 2026 and June 28, 2025, representing less than 10% and 15%, and 12% and 12%, respectively.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the condensed consolidated financial statements and related notes thereto included elsewhere in this Quarterly Report on Form 10-Q. This discussion and other parts of this Quarterly Report on Form 10-Q contain forward-looking statements that involve risks and uncertainties, such as statements of our plans, objectives, expectations and intentions, that are based on the beliefs of our management, as well as assumptions made by, and information currently available to, our management and should be read in conjunction with the section of this Quarterly Report on Form 10-Q entitled "Risk Factors." Our actual results could differ materially from those discussed in these forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in the section entitled "Risk Factors."

Overview

IRIDEX is an ophthalmic medical technology company focused on the development and commercialization of breakthrough products and procedures used to treat sight-threatening eye conditions, including glaucoma and retinal diseases.

Our proprietary MicroPulse® Technology and Endpoint Management™ Technology are used for the treatment of glaucoma and retina disorders. Both technologies are offered as optional treatment modes in select laser consoles in addition to the standard continuous-wave ("CW") treatment mode. They allow low-energy, subvisible, tissue-sparing laser therapy by different means: MicroPulse technology uses short, microsecond-long laser pulses that allow tissue to cool between pulses giving physicians finer control of thermal elevation to minimize tissue damage. Endpoint Management technology uses a delivery algorithm to titrate the laser energy. CW laser photocoagulation can stabilize vision over the long term but can also result in varying degrees of vision loss. Both MicroPulse and Endpoint Management technologies have demonstrated clinical efficacy with a safer profile compared to standard high-energy CW laser for the treatment of retinal diseases and glaucoma.

Our products consist of laser consoles, delivery devices and consumable probes.

Our laser consoles consist of the following product lines:

- **Glaucoma** – Our primary glaucoma console line is the Cyclo G6® laser system with MicroPulse technology. In addition, our medical retina consoles have features supporting glaucoma laser treatments.
- **Medical Retina** – Our medical-retina product line includes our portable IQ 532® and IQ 577® laser systems with MicroPulse technology; and the Pattern Scanning Laser ("PASCAL") System, an integrated workstation with Endpoint Management technology and MicroPulse technology. These systems are ideal for multispecialty practices because these lasers also can be used to treat glaucoma, i.e., single-spot laser trabeculoplasty using MicroPulse technology, iridotomy, and iridectomy using the IQ lasers; and pattern scanning laser trabeculoplasty ("PSLT") using the PASCAL laser system.
- **Surgical Retina** – Our surgical-retina product line includes our OcuLight® TX and OcuLight® SLx (with MicroPulse technology) laser photocoagulation systems. These systems are often used in vitrectomy procedures, which are used to treat proliferative diabetic retinopathy, macular holes, retinal tears and detachments.

Our business generates recurring revenues through sales of consumable products, predominantly single-use laser probe devices and other instrumentation, as well as repair, service and extended service contracts for our laser systems.

Our laser probes consist of the following product lines:

- **Glaucoma** – Probes used in our glaucoma product line include our patented single-use delivery devices - MicroPulse P3®, G-Probe®, and G-Probe Illuminate®.
- **Surgical Retina** – Probes used in our surgical-retina product line include our family of single-use EndoProbe® handpieces.

Ophthalmologists typically use our laser systems in hospital operating rooms and ambulatory surgical centers, as well as their offices and clinics. In operating rooms and ambulatory surgical centers, ophthalmologists use our laser systems with either an indirect laser ophthalmoscope or a single-use consumable probe, including MicroPulse P3®, G-Probe® and G-Probe Illuminate® delivery devices, and EndoProbe handpieces. In offices and clinics, ophthalmologists use our laser systems with either an indirect laser ophthalmoscope or a slit-lamp adapter. Our proprietary MicroPulse® and Continuous Wave laser therapies for glaucoma have been adopted by physicians around the globe as effective tools for managing and slowing the progression of glaucoma.

Our products are sold in the United States and Germany predominantly through a direct sales force and internationally (aside from Germany, Italy, UK (Glaucoma), India, and other smaller markets) primarily through Topcon Corporation ("Topcon") and other independent distributors.

Sales to international distributors are made on open credit terms or letters of credit and are currently denominated in U.S. dollars and accordingly, are not subject to risks associated with currency fluctuations. However, increases in the value of the U.S. dollar against any local currencies could cause our products to become relatively more expensive to customers in a particular country or region, leading to reduced revenue or profitability in that country or region. Sales to direct end users transacted through our German office are denominated in Euros and are subject to risks associated with currency fluctuations.

Our overall manufacturing strategy is to continuously develop and refine our processes to achieve our objectives of continuity of supply, quality of supply and margin enhancement. Over time, this may lead to in-sourcing or outsourcing certain functions in various geographic locations to achieve our objectives.

Cost of revenues consists primarily of our direct manufacturing costs which include the cost of components and sub-systems, assembling, packaging, shipping and testing components at our facility, direct labor and associated overhead, warranty, royalty and amortization of intangible assets and depot service costs. For certain of our products, we are responsible for the cost of the fully assembled product that is manufactured by a third-party.

Research and development expenses consist primarily of personnel costs, materials to support new product development and research support provided to clinicians at medical institutions developing new applications which utilize our products and regulatory expenses. Research and development costs have been expensed as incurred.

Sales and marketing expenses consist primarily of costs of personnel, sales commissions, travel expenses, advertising and promotional expenses.

General and administrative expenses consist primarily of costs of personnel, legal, accounting and other public company costs, insurance and other expenses not allocated to other departments.

Impact of Macroeconomic Conditions to our Business

Current macroeconomic conditions exhibit challenges that can affect capital equipment purchasing demand and timing, including recessionary fears, tariffs and retaliatory responses, trade wars, conflicts in the Middle East, lapse in government funding, healthcare reform initiatives, unexpected changes in taxes or policies, inflation concerns, changing interest rates, as well as other geopolitical developments and uncertainty, have impacted and may continue to impact business spending and the economy as a whole. As a result, we have seen customers extend purchase decision cycles.

The macroeconomic conditions on our business and operations remain uncertain, and it is not possible for us to predict the duration and extent to which they will affect our business, future results of operations, and financial condition.

For more information on risks associated with the current macroeconomic conditions, see the sections titled “Risk Factors” in Item 1A of Part I of our Annual Report on Form 10-K for the year ended January 3, 2026.

Results of Operations

The following table sets forth certain operating data as a percentage of revenues:

	Three Months Ended		Six Months Ended	
	July 4, 2026	June 28, 2025	July 4, 2026	June 28, 2025
Revenues	100.0%	100.0%	100.0%	100.0%
Cost of revenues	65.8%	65.5%	62.9%	61.8%
Gross margin	34.2%	34.5%	37.1%	38.2%
Operating expenses:				
Research and development	7.4%	6.4%	7.6%	6.9%
Sales and marketing	20.3%	18.7%	20.9%	19.6%
General and administrative	14.7%	16.3%	14.2%	16.3%
Total operating expenses	42.4%	41.4%	42.7%	42.8%
Loss from operations	(8.2%)	(6.9%)	(5.6%)	(4.6%)
Other expense, net	(1.3%)	(0.2%)	(1.3%)	(5.9%)
Loss from operations before provision for income taxes	(9.5%)	(7.1%)	(6.9%)	(10.5%)
Provision for income taxes	0.6%	0.2%	0.5%	0.1%
Net loss	(10.1%)	(7.3%)	(7.4%)	(10.6%)

The following comparisons are between the three months ended July 4, 2026 and June 28, 2025 (in thousands):

Revenues

	Three Months Ended		Change in \$	Change in %
	July 4, 2026	June 28, 2025		
Cyclo G6	\$ 3,920	\$ 3,294	\$ 626	19.0%
Retina	6,485	8,047	(1,562)	(19.4%)
Other	2,161	2,230	(69)	(3.1%)
Total revenues	\$ 12,566	\$ 13,571	\$ (1,005)	(7.4%)

Our total revenues decreased by \$1.0 million, or 7.4%, from \$13.6 million to \$12.6 million. Revenue in our retina and other revenue product groups decreased, partially offset by an increase in our glaucoma product group.

While we believe that the market for our products remains strong, the overall capital expenditure landscape within hospitals, surgical centers and physician offices may continue to be negatively impacted by persistent macroeconomic concerns, including those from ongoing geopolitical uncertainties, including the conflicts in the Middle East, tariffs and trade wars, and other factors.

Gross Profit and Gross Margin

Gross profit decreased by \$0.4 million, or 8.2% from \$4.7 million to \$4.3 million. Gross margin decreased by 0.3% from 34.5% to 34.2%. The decrease in gross margin was primarily due to higher manufacturing costs and increased product costs related to recent tariff developments as the Company continues its transition to lower-cost contract manufacturers.

Gross margins may fluctuate due to changes in the relative proportion of domestic and international sales, the product mix of sales, introduction of new products, manufacturing variances, total unit volume changes, responses to the evolving macroeconomic and geopolitical uncertainty, conflicts in the Middle East, including tariffs and trade wars, and other factors.

Research and Development

Research and development expenses remained relatively flat at \$0.9 million. This reflects management's continued focus on cost saving initiatives, including reduced spending on new and expanded product investments.

Sales and Marketing

Sales and marketing expenses remained relatively flat at \$2.5 million. This also reflects management's continued focus on cost saving initiatives and maintaining stable spending levels within this function.

General and Administrative

General and administrative expenses decreased by \$0.4 million, or 16.9% from \$2.2 million to \$1.8 million. The decrease primarily reflects cost savings realized from the previously announced general and administrative function transfer initiative and lower severance expense compared to the prior fiscal year.

Other Income (Expense), Net

Other expense, net, was \$167 thousand and \$33 thousand, respectively, for the three months ended July 4, 2026 and June 28, 2025, primarily consisting of interest and amortization of loan expenses.

Income Taxes

We recorded an income tax provision of \$70 thousand and \$21 thousand for the three months ended July 4, 2026 and June 28, 2025, respectively.

The following comparisons are between the six months ended July 4, 2026 and June 28, 2025 (in thousands):

Revenues

	Six Months Ended		Change in \$	Change in %
	July 4, 2026	June 28, 2025		
Cyclo G6	\$ 7,563	\$ 6,475	\$ 1,088	16.8%
Retina	\$ 12,312	\$ 14,692	(2,380)	(16.2%)
Other	\$ 4,490	\$ 4,300	190	4.4%
Total revenues	\$ 24,365	\$ 25,467	\$ (1,102)	(4.3%)

Our total revenues decreased by \$1.1 million, or 4.3%, from \$25.5 million to \$24.4 million. Revenue in our retina product group decreased, partially offset by an increase in our glaucoma and other revenue product groups.

While we believe that the market for our products remains strong, the overall capital expenditure landscape within hospitals, surgical centers and physician offices may continue to be negatively impacted by persistent macroeconomic concerns, including those from ongoing geopolitical uncertainties, including the conflicts in the Middle East, tariffs and trade wars, and other factors.

Gross Profit and Gross Margin

Gross profit decreased by \$0.7 million, or 7.2% from \$9.7 million to \$9.0 million. Gross margin decreased by 1.1% from 38.2% to 37.1%. The decrease in gross margin was primarily due to higher manufacturing costs and increased product costs related to recent tariff developments as the Company continues its transition to lower-cost contract manufacturers.

Gross margins may fluctuate due to changes in the relative proportion of domestic and international sales, the product mix of sales, introduction of new products, manufacturing variances, total unit volume changes, responses to the evolving macroeconomic and geopolitical uncertainty, conflicts in the Middle East, including tariffs and trade wars, and other factors.

Research and Development

Research and development expenses increased \$0.1 million from \$1.7 million to \$1.8 million, primarily due to increased personnel costs associated with higher headcount.

Sales and Marketing

Sales and marketing expenses increased \$0.1 million from \$5.0 million to \$5.1 million. The increase was primarily attributable to higher personnel-related costs resulting from increased average headcount.

General and Administrative

General and administrative expenses decreased by \$0.6 million, or 16.4% from \$4.1 million to \$3.5 million. The decrease primarily reflects lower consulting costs, cost savings realized from the previously announced general and administrative function transfer initiative, and lower severance expense compared to the prior fiscal year.

Other Income (Expense), Net

Other expense, net, was \$0.3 million for the six months ended July 4, 2026, primarily consisting of interest and amortization of loan expenses. Other expense, net, was \$1.5 million for the six months ended June 28, 2025, driven primarily by the costs associated with the Lind Note payable settlement.

Income Taxes

We recorded an income tax provision of \$128 thousand and \$33 thousand for the six months ended July 4, 2026 and June 28, 2025, respectively.

Liquidity, Capital Resources and Management Plans

Liquidity is our ability to generate sufficient cash flows from operating activities to meet our obligations and commitments. In addition, liquidity includes the ability to obtain appropriate financing or to raise capital.

As of July 4, 2026, we had cash and cash equivalents of \$4.7 million and working capital of \$10.8 million compared to cash and cash equivalents of \$6.0 million and working capital of \$12.0 million as of January 3, 2026.

Net cash used in operating activities was \$1.2 million in the six months ended July 4, 2026 compared to net cash used in operating activities of \$1.5 million in the six months ended June 28, 2025. The decrease primarily reflects lower operating losses, partially offset by increased purchases of safety stock inventory.

For the six months ended July 4, 2026, net cash used in investing activities was \$0.1 million, which consisted of capital expenditures. For the six months ended June 28, 2025, net cash used in investing activities was \$24 thousand, which consisted of capital expenditures.

For the six months ended July 4, 2026, net cash used in financing activities was \$39 thousand, primarily related to taxes paid related to net share settlement of equity awards. For the six months ended June 28, 2025, net cash from financing activities was \$6.0 million. In the first fiscal quarter of 2025, we received \$10 million in issuance of convertible preferred shares and convertible debt, offset by \$4.0 million in early prepayment of convertible debt.

We have historically funded our operations primarily through sales of our products to customers, sales of our common stock and borrowing arrangements. As of July 4, 2026, our principal sources of liquidity consisted of cash and cash equivalents of \$4.7 million. We have incurred net losses over the last several years, and as of July 4, 2026, have an accumulated deficit of approximately \$94.2 million.

On March 19, 2025, the Company entered into the Novel Securities Agreement and the Novel Note Purchase Agreement with Novel. Pursuant to the Novel Securities Agreement and the Novel Note Purchase Agreement, Novel has the right to purchase additional convertible promissory notes (the "Growth Notes") in an aggregate principal amount of \$10,000,000. The Growth Notes are issuable in three installments, with one third of the aggregate principal amount issuable upon each yearly anniversary after March 19, 2025. We have not issued any Growth Notes, but may do so in the future.

We believe our existing cash and cash equivalents will be sufficient to meet our anticipated cash needs over the next 12 months. Our future capital requirements will depend on many factors, including our growth rates, the timing and extent of our spending to support research and development activities, the timing and cost of establishing additional sales and marketing capabilities, the introduction of new and enhanced products and our costs to implement new manufacturing technologies. In the event that additional financing is required from outside sources, we may not be able to raise it on terms acceptable to us or at all. Any debt financing

obtained by us in the future could also involve restrictive covenants relating to our capital-raising activities and other financial and operational matters, which may make it more difficult for us to obtain additional capital and to pursue business opportunities, including potential acquisitions. Additionally, if we raise additional funds through further issuances of equity, our existing stockholders could suffer significant dilution in their percentage ownership of our company, and any new equity securities we issue could have rights, preferences and privileges senior to those of holders of our common stock. If we are unable to obtain adequate financing or financing on terms satisfactory to us, when we require it, our ability to continue to grow or support our business and to respond to business challenges could be significantly limited.

Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements that have or are reasonably likely to have a material current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

As a “smaller reporting company,” as defined in Rule 12b-2 of the Exchange Act, we are not required to provide the information called for by this Item.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We maintain “disclosure controls and procedures,” as such term is defined in Rules 13a-15(e) or 15d-15(e) under the Exchange Act, that are designed to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and that such information is accumulated and communicated to our management, including our Principal Executive Officer and our Principal Financial Officer, as appropriate to allow timely decisions regarding required disclosure. In designing and evaluating our disclosure controls and procedures, management recognized that disclosure controls and procedures, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the disclosure controls and procedures are met. Additionally, in designing disclosure controls and procedures, our management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible disclosure controls and procedures. The design of any disclosure controls and procedures also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

As required by SEC Rule 13a-15(b), we carried out an evaluation, under the supervision and with the participation of our management, including our Principal Executive Officer and our Principal Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of July 4, 2026. Based on the foregoing, our Principal Executive Officer and our Principal Financial Officer concluded that our disclosure controls and procedures were effective at the reasonable assurance level.

Changes in Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting that occurred during the period covered by this Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

From time to time, we may be involved in legal proceedings arising in the ordinary course of business. Although the results of litigation and claims cannot be predicted with certainty, we currently believe that the final outcome of these ordinary course matters will not have a material adverse effect on our business, operating results, financial condition or cash flows. Regardless of the outcome, litigation can have an adverse impact on us because of defense and settlement costs, diversion of management resources and other factors.

Item 1A. Risk Factors

An investment in our securities has a high degree of risk. Before you invest you should carefully consider the risks and uncertainties. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial conditions and/or operating results. If any of these risks actually occur, our business, operating results and financial condition could be harmed, and the value of our stock could go down. This means you could lose all or a part of your investment. We have included in Part I, Item 1A in our Annual Report on Form 10-K for the year ended January 3, 2026, which was filed with the SEC on April 2, 2026, a description of certain risks and uncertainties that could affect our business, future performance or financial condition (the “Risk Factors”). Except as indicated below, there have been no material changes from the disclosure provided in the Form 10-K with respect to the Risk Factors.

Tension and potential disagreements between a majority of our board of directors and other board members that are affiliated with our largest shareholder could adversely affect our business, strategy, operating results, and financial condition and this has the potential to distract from or otherwise impact the board’s direction provided to management.

As disclosed in our Current Report on Form 8-K filed on July 16, 2026, which is incorporated herein by reference as Exhibit 99.1, certain members of our board of directors have expressed diverging views and potentially alternative agendas with respect to certain matters concerning the Company and its future direction. The board is continuing to engage in constructive efforts to resolve these differences and improve constructive collaboration. If these disagreements are not resolved, however, they could create ongoing uncertainty regarding the Company's leadership, governance, operations, strategy and direction provided to management. Ongoing tensions may result in the resignation of one or more directors or the nomination of replacement or alternative directors by Novel Inspiration International Co., Ltd, the Company's largest stockholder. Any of these developments could adversely affect our business, operating results and financial condition, and may result in, among other things: (a) increased operating costs, including increased legal expenses, insurance, administrative expenses and associated costs; (b) uncertainties as to our future direction, which could result in the loss of potential business opportunities and could make it more difficult to attract, retain, or motivate qualified personnel, and strain relationships with investors and customers; (c) reduction or delay in our ability to effectively execute our current business strategy and to implement new strategies; and (d) fluctuations in our stock price based upon temporary or speculative market perceptions rather than the Company's underlying business fundamentals. The Board remains actively focused on its fiduciary duties minimizing further disruptions caused by the recent actions of our largest investor, and supports the company’s strategic direction, execution of our near- and long-term business goals.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Sales of Unregistered Securities

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Securities Trading Plans of Directors and Executive Officers.

During the three months ended July 4, 2026, the Company did not adopt or terminate, and no directors or officers, as defined in Rule 16a-1(f), adopted or terminated a “Rule 10b5-1 trading arrangement” or a “non-Rule 10b5-1 trading arrangement,” each as defined in Regulation S-K Item 408.

Item 6. Exhibits

Exhibit No.	Exhibit Title	Incorporated by Reference			Filed Herewith
		Form	Filing No.	Exhibit Filing Date	
31.1	Certification of Principal Executive Officer pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.				X
31.2	Certification of Principal Financial Officer pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.				X
32.1*	Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.				X
32.2*	Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.				X
99.1	Letter to David Lin and Novel Inspiration International Co., Ltd., dated July 3, 2026.	8-K	000-27598	99.1	July 16, 2026
101.INS	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File as its XBRL tags are embedded within the Inline XBRL document.				X
101.SCH	Inline XBRL Taxonomy Extension Schema With Embedded Linkbase Document.				X
104	Cover Page formatted as Inline XBRL and contained in Exhibit 101				X

* The certification furnished in Exhibit 32.1 and 32.2 hereto is deemed to accompany this Quarterly Report on Form 10-Q and will not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended. Such certification will not be deemed to be incorporated by reference into any filings under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except to the extent that the registrant specifically incorporates it by reference.

Trademark Acknowledgments

Iridex, the Iridex logo, IRIS Medical, MicroPulse, OcuLight, EndoProbe, MicroPulse P3, G-Probe, G-Probe Illuminate, TruFocus LIO Premiere, IQ 577, IQ 532, Cyclo G6, and TxCell are our registered trademarks. All other trademarks or trade names appearing in this Quarterly Report on Form 10-Q are the property of their respective owners.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

IRIDEX Corporation

Date: August 18, 2026

By: /s/ PATRICK MERCER

Name: Patrick Mercer

Title: Chief Executive Officer
(Principal Executive Officer)

Date: August 18, 2026

By: /s/ ROMEO R. DIZON

Name: Romeo R. Dizon

Title: Chief Financial Officer
(Principal Financial Officer and Principal
Accounting Officer)

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER
PURSUANT TO SECTIONS 13(a)-14(a) AND 15(d)-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934 AS ADOPTED
PURSUANT TO
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Patrick Mercer, certify that:

1. I have reviewed this quarterly report on Form 10-Q of IRIDEX Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 18, 2026

By: /s/ PATRICK MERCER
Name: Patrick Mercer
Title: Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER
PURSUANT TO SECTIONS 13(a)-14(a) AND 15(d)-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934 AS ADOPTED
PURSUANT TO
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Romeo R. Dizon, certify that:

1. I have reviewed this quarterly report on Form 10-Q of IRIDEX Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 18, 2026

By: /s/ ROMEO R. DIZON
Name: Romeo R. Dizon
Title: Chief Financial Officer
(Principal Financial Officer and Principal
Accounting Officer)

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

I, Patrick Mercer, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, certify that the Quarterly Report of IRIDEX Corporation on Form 10-Q for the fiscal quarter ended July 4, 2026 (i) fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) that information contained in such Quarterly Report on Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of IRIDEX Corporation.

Date: August 18, 2026

By: /s/ PATRICK MERCER
Name: Patrick Mercer
Title: Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

I, Romeo R. Dizon, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, certify that the Quarterly Report of IRIDEX Corporation on Form 10-Q for the fiscal quarter ended July 4, 2026 (i) fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) that information contained in such Quarterly Report on Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of IRIDEX Corporation.

Date: August 18, 2026

By: /s/ ROMEO R. DIZON

Name: Romeo R. Dizon

Title: Chief Financial Officer
(Principal Financial Officer and Principal Accounting Officer)
